

**Development of new models of integrated care – The  
Worcestershire 'Trailblazers'**

**Agenda item 11**

Date	12 May 2015																
Board Sponsor	Councillor Marcus Hart, Cabinet Member with responsibility for Health and Well-being																
Author	Frances Martin, Integrated Commissioning Director (Adults)																
Relevance of paper	<p><b>Priorities</b></p> <table><tr><td>Older people &amp; long term conditions</td><td>Yes</td></tr><tr><td>Mental health &amp; well-being</td><td>Yes</td></tr><tr><td>Obesity</td><td>Yes</td></tr><tr><td>Alcohol</td><td>Yes</td></tr><tr><td>Other (specify below)</td><td>Yes</td></tr></table> <p><b>Groups of particular interest</b></p> <table><tr><td>Children &amp; young people</td><td>No</td></tr><tr><td>Communities &amp; groups with poor health outcomes</td><td>Yes</td></tr><tr><td>People with learning disabilities</td><td>No</td></tr></table>	Older people & long term conditions	Yes	Mental health & well-being	Yes	Obesity	Yes	Alcohol	Yes	Other (specify below)	Yes	Children & young people	No	Communities & groups with poor health outcomes	Yes	People with learning disabilities	No
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Item for	Consideration																
Recommendation	<p><b>1. That the Health and Well-being Board is asked to:</b></p> <p><b>a) Support the development of ‘Worcestershire Trailblazers’; and</b></p> <p><b>b) Support the development of revised Terms of Reference for the Strategic Partnership Group and the development and implementation of a countywide support programme.</b></p>																
Background	<p>2. Following the publication of ‘The Five Year Forward View’ in October 2014; planning guidance issued in late December invited local health and social care economies to be at the ‘Vanguard’ of implementing the proposed new models of care. Guidance on the process for application and guidance for selection was issued by NHS England in January 2015.</p>																

Worcestershire  
'Trailblazers' of new  
models of care

3. The vision articulated in the Five Year Forward View is consistent with Worcestershire's Health and Care Strategy and our ambitions for joined-up, person centred care.
4. Through the Health and Social Care Strategic Partnership Group (SPG) a single application was made for Vanguard status encompassing three locality variations, reflecting local priorities and the spectrum of development of new models of primary care and alliances between partner organisations and communities.
5. The National team received nearly 300 applications for Vanguard status, and unfortunately the Worcestershire application, although supported by the regional NHS England team, was not in the final shortlist.
6. The process of developing the Vanguard application involved leaders from across our system working together at pace to crystallise and clearly articulate local ambitions. The process confirmed our need to:
  - Support countywide leadership and strategic direction,
  - Recognise local priorities and pace of implementation,
  - Focus on the Well Connected enabling workstreams.
7. The April SPG meeting discussed how it could support local areas to pursue the ambitions described in the Vanguard bid, reflecting local priorities and the emerging range of new models of primary care and alliances between partner organisations and communities.
8. With agreement from the Health and Well-being Board, SPG proposes to identify three Worcestershire 'Trailblazers' to develop new models of integrated care focused around clusters of GP practices. The intention is to pilot and learn from these models in order to inform integration across the county.
9. To assist the 'Trailblazers', SPG will, under an evolved Well Connected brand, facilitate a menu of support, both from within the county and from the revised national pioneer programme. Each 'Trailblazer' will have access to support including:
  - Programme and project management,
  - Financial and other advice,
  - Assistance to co-produce the new models of integrated care in partnership with citizens,

## Governance and accountability

- Learning and resources from the national Pioneer programme,
  - The possibility of capital investment in return for revenue savings.
10. In return 'Trailblazers' will be asked to sign up to a Memorandum of Understanding defining the scope and model of integration, setting out any reward and risk, and including a commitment to sharing their experiences.
  11. Work will continue across the County to:
    - Develop system leadership and greater collaboration and cooperation across the various health and care organisations in Worcestershire,
    - Develop and implement joined up IT systems and resolve barriers to information sharing,
    - Identify the roles and skills that will be required in the future and develop integrated workforce plans.
  12. Identification of 'Trailblazers' will be led by the CCGs based on state of readiness.
  13. As delivery will be assured primarily through local governance, it is recommended that the Terms of Reference for the Strategic Partnership Group are revised to become a quarterly 'whole system forum'. Chief Officers of the principal commissioning and provider organisations will work on a dynamic basis, using their respective governance structures to facilitate enablers and support the 'Trailblazers'.
  14. Public accountability will be provided through quarterly updates to the Health and Well-being Board.